## Market Comment

2018 has been a year of little change in the recruitment market and could even be described as a little flat. Although the vast majority of firms are reporting good financials and are optimistic the trend will continue, they have also taken into account that it may not be the best time to make longer-term decisions with the uncertainty of BREXIT being cited as a major factor. When asked about their recruitment plans, nearly all have confirmed they still envisage adding to their head count over the coming 12 months.

## Reviews

Very little change to last year in as much as the vast majority of firms are expected to review their support staff upwards this year but are keen to stress they will be performancerelated to allow targeting towards the most essential and hard-working staff. In general percentage rises are likely to be between $2 \%$ and $3 \%$.

Junior Legal PA's salaries have again increased faster than many other areas, in general this has been to reward and reflect the rapid progress they have made and to recognise that this level of candidate has become a more sought after proposition to potential employers.

Capping of salaries for some employees within selected non fee-earning sectors has increased. Affected areas include; Senior PA, Document Production, Facilities and Reception. In some cases candidates who are affected by a salary cap may receive discretionary bonus payments for exceptional contributions made in the past year.

## Trends

Many firms have now assessed the skills needed to best suit their needs going forward and have completed reorganisations that have normally resulted in recruiting candidates who are happy working in a far more team-orientated way. In many cases this has meant a reduction in the number of mid to high-tier Legal PA/ Secretarial roles and an increase at opposite ends of the spectrum with Senior EA positions (with supervisory/ performance management duties) and more Team Administrators and Legal Team PA's.

Within HR, Finance, L\&D, Knowledge Management \& Information, Compliance/Conflicts and related areas we are seeing an increase in roles with many firms reporting increased workloads due to the need for stronger compliance/risk and changes in the law regarding GDPR. Hiring activity spans across the board from Junior Administrators through to Senior Management.

Marketing, Public Relations and Business Development is also a buoyant area, with firms seeking to bolster their Marketing/BD functions. These roles have become increasingly challenging to source candidates for, with employers competing for limited candidates.

## Candidates

Similar to last year the availability of high quality, experienced candidates has definitely remained a challenge. Counter-offers are frequent, especially in business streams such as HR, BD/ Marketing, Risk and Legal Secretarial. Fewer people are now willing to take up fixed-term roles and the best now have more choice and are securing permanent roles at salary levels often higher than employers had initially budgeted for.

In general the flat market has encouraged many candidates to remain in their positions longer, as they feel the potential increase in salary may not always justify the perceived risk of moving employers. Excellent candidates who do decide to consider career moves are normally encouraged and surprised by the opportunities that are available to them.

We have again seen less Secretarial and PA roles at the mid to higher range as many firms take stock when a vacancy arises and rather than automatically recruiting like-forlike at the same salary and seniority level, they will now consider less experienced candidates that offer differing skill sets.

|  |  | Job Title | Low | Mid | High | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | PA \& Secretarial Services |  |  |  |  |
|  |  | Admin Assistant/CILEX College-Leaver | £20,000 | £22,000 | £24,000 | £21,000-£23,000 |
|  |  | Junior Legal Secretary | £25,000 | £27,500 | £30,000 | £28,000-£30,000 |
|  |  | Paralegal PA (PPA) - Normally Graduates | £25,000 | £27,500 | £30,000 | £25,000-£30,000 |
|  |  | Legal Secretary | £30,000 | £33,000 | £36,000 | £32,000-£35,000 |
|  |  | Legal PA | £36,000 | £38,500 | £41,000 | £38,000-£40,000 |
|  |  | Senior PA Head of Department etc. | £40,000 | £43,000 | £46,000 | £40,000-£45,000 |
|  |  | Executive Assistant | £45,000 | £50,000 | £55,000 | £50,000-£55,000 |
|  |  | In-House Legal Secretary/PA | £30,000 | £35,000 | £40,000 | £35,000-£40,000 |
|  | $\bigcirc$ | US Legal PA | £38,000 | £41,000 | £44,000 | £40,000-£43,000 |
| U | F | Secretarial/Central Services Management |  |  |  |  |
|  | ( | Co-ordinator/Team Leader | £45,000 | £47,500 | £50,000 | £45,000-£50,000 |
|  |  | Secretarial Manager | £50,000 | £60,000 | £70,000 | £55,000-£65,000 |
|  |  | Central Services Manager | £65,000 | £72,500 | £80,000 | £65,000-£75,000 |
| $\bigcirc$ | (1) | Document Production |  |  |  |  |
|  | ( | Day | £37,000 | £38,500 | £40,000 | £37,000-£39,000 |
|  | - | Evening | £37,000 | £38,500 | £40,000 | £38,000-£40,000 |
|  | $\square$ | Night | £37,000 | £38,500 | £40,000 | £38,000-£40,000 |
| U | ) | * Based on a 35 hour week excluding shift/travel allowances |  |  |  |  |
|  |  | Facilities/Office Services |  |  |  |  |
| $\bigcirc$ | I | Junior Assistant (Entry-level) | £19,000 | £20,000 | £21,000 | £19,000-£20,000 |
| 0 |  | Assistant | £23,000 | £26,000 | £29,000 | £25,000-£28,000 |
|  |  |  | £32,000 | £36,000 | £40,000 | $£ 34,000-£ 38,000$ |
| (1) |  | Manager | £45,000 | £55,000 | £65,000 | £55,000-£60,000 |
| 5 |  | Reception \& Hospitality |  |  |  |  |
| - |  |  | £22,000 | £24,000 | £26,000 | £23,000-£26,000 |
|  |  | Receptionist | £25,000 | £29,000 | £33,000 | £28,000-£31,000 |
|  |  | Supervisor | £35,000 | £37,500 | £40,000 | £35,000-£40,000 |
| กค |  | Manager | £40,000 | £45,000 | £50,000 | £45,000-£50,000 |
| $\rightarrow$ | $\square$ | Finance |  |  |  |  |
| 10 | 10 | Assistant | £23,000 | £25,500 | £27,000 | £23,000-£25,000 |
|  |  | Legal Cashier | £35,000 | £37,500 | £40,000 | £34,000-£38,000 |
| (1) |  | Billings/Revenue Co-ordinator | £32,000 | £36,000 | £40,000 | £35,000-£40,000 |
|  | $\rightarrow$ | Billings/Revenue Controller | £40,000 | £45,000 | £50,000 | £44,000-£48,000 |
|  |  | Manager | £45,000 | £52,500 | £60,000 | £50,000-£55,000 |
|  | 0 | Senior Manager | £60,000 | £70,000 | £80,000 | £70,000-£80,000 |


|  |  | Job Title | Low | Mid | High | Target |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Knowledge \& Information <br> Assistant <br> Adviser <br> Team Leader/Supervisor | $\begin{aligned} & £ 25,000 \\ & \text { £35,000 } \\ & \text { £40,000 } \end{aligned}$ | $\begin{aligned} & £ 30,000 \\ & £ 38,500 \\ & £ 45,000 \end{aligned}$ | $\begin{aligned} & £ 35,000 \\ & £ 42,000 \\ & £ 50,000 \end{aligned}$ | $\begin{aligned} & £ 30,000-£ 35,000 \\ & £ 34,000-£ 38,000 \\ & £ 42,000-£ 46,000 \end{aligned}$ |
| $4$ | $\infty$ | Paralegal <br> Junior Paralegal <br> Paralegal (1 years plus exp.) <br> Senior Paralegal | £22,000 £26,000 £33,000 | £24,000 £28,000 <br> £38,000 | £26,000 £30,000 £43,000 | $\begin{aligned} & £ 22,000-£ 24,000 \\ & £ 26,000-£ 28,000 \\ & £ 35,000-£ 40,000 \end{aligned}$ |
|  |  | Risk Management <br> Administrator <br> Junior Analyst <br> Analyst <br> Senior Analyst | $\begin{aligned} & £ 23,000 \\ & £ 30,000 \\ & £ 40,000 \\ & £ 50,000 \end{aligned}$ | $\begin{aligned} & £ 25,500 \\ & £ 32,500 \\ & £ 45,000 \\ & £ 57,500 \end{aligned}$ | $\begin{aligned} & £ 28,000 \\ & £ 35,000 \\ & £ 50,000 \\ & £ 65,000 \end{aligned}$ | $\begin{aligned} & £ 24,000-£ 26,000 \\ & £ 30,000-£ 35,000 \\ & £ 45,000-£ 50,000 \\ & £ 55,000-£ 65,000 \end{aligned}$ |
|  |  | Marketing/B.D./Events/P.R. <br> Administrator <br> Assistant <br> Executive/Co-Ordinator Senior Executive/Co-Ordinator Manager (under 300 staff) Manager (over 300 staff) | $\begin{aligned} & £ 23,000 \\ & £ 26,000 \\ & £ 35,000 \\ & £ 40,000 \\ & \text { £45,000 } \\ & \text { £60,000 } \end{aligned}$ | $\begin{aligned} & £ 25,500 \\ & £ 29,000 \\ & £ 38,500 \\ & £ 45,000 \\ & £ 52,500 \\ & £ 70,000 \end{aligned}$ | $\begin{aligned} & £ 28,000 \\ & £ 32,000 \\ & £ 42,000 \\ & £ 50,000 \\ & \text { £60,000 } \\ & £ 80,000 \end{aligned}$ | £24,000-£26,000 <br> £28,000-£30,000 <br> £35,000-£40,000 <br> £40,000-£45,000 <br> £50,000-£55,000 <br> £65,000-£75,000 |
|  |  | I.T./Help-Desk/Training Junior Analyst (1st line) <br> Analyst 1st/2nd Line <br> Senior Analyst 2nd/3rd Line <br> Trainer <br> Manager (under 250 users) <br> Manager (250 users plus) <br> * Based on a 35 hour week excluding shift allowances | $\begin{aligned} & £ 24,000 \\ & £ 30,000 \\ & £ 38,000 \\ & \text { £40,000 } \\ & \text { £45,000 } \\ & \text { £60,000 } \end{aligned}$ | £26,000 <br> £33,000 <br> £41,500 <br> £45,000 <br> £55,000 <br> £72,500 | $\begin{aligned} & £ 28,000 \\ & £ 36,000 \\ & £ 45,000 \\ & £ 50,000 \\ & £ 65,000 \\ & £ 85,000 \end{aligned}$ | £25,000-£28,000 <br> £32,000-£36,000 <br> £ 40,000-£45,000 <br> £43,000-£48,000 <br> £55,000-£60,000 <br> £65,000-£75,000 |
|  |  | H.R./Grad Rec/L\&D <br> Administrator <br> Assistant <br> Adviser <br> Senior Adviser <br> Manager (under 300 staff) <br> Manager (300 staff plus) | $\begin{aligned} & £ 23,000 \\ & £ 26,000 \\ & £ 34,000 \\ & \text { £40,000 } \\ & £ 50,000 \\ & £ 55,000 \end{aligned}$ | $\begin{aligned} & £ 25,500 \\ & £ 29,000 \\ & £ 38,000 \\ & £ 45,000 \\ & £ 57,500 \\ & £ 67,500 \end{aligned}$ | $\begin{aligned} & £ 28,000 \\ & £ 32,000 \\ & £ 42,000 \\ & £ 50,000 \\ & \text { £65,000 } \\ & \text { £80,000 } \end{aligned}$ | $\begin{aligned} & £ 24,000-£ 26,000 \\ & £ 28,000-£ 32,000 \\ & £ 37,000-£ 40,000 \\ & £ 45,000-£ 48,000 \\ & £ 55,000-£ 60,000 \\ & £ 60,000-£ 75,000 \end{aligned}$ |

